

**The Director  
Centre for Entrepreneurship, SMEs, Regions and Cities**

Mr. Ahti Kuningas  
Secretary General  
Ministry of Economic Affairs and Communications  
Suur-Ameerika 1  
10122 Tallinn, Estonia

Paris, 3 December 2024

Dear Mr. Kuningas

On behalf of the Centre for Entrepreneurship, SMEs, Regions and Cities (CFE), I would like to thank you for your letter dated 26 September 2024 informing us of Estonia's financial contribution to the Tourism Committee's Programme of Work for the year 2025-26.

I look forward to working closely with you and other members to pursue the development of OECD activities on tourism, and assisting at best countries with the design and implementation of effective tourism strategies to address the challenges facing the tourism economy and promote a strong and sustainable future for the sector. In this context, Ms. Jane Stacey, Head of Tourism Unit, and I would be pleased to explore bilateral collaboration and see how we can better support your tourism agenda.

Your support and active participation in the Tourism Committee are important to accomplish the activities, and for this, we are very grateful.

Please accept the expression of my highest consideration.



Lamia Kamal-Chaoui

Cc: H.E. Priit Pallum, Ambassador to the OECD, Permanent Representative, Estonia